Technology Evaluation and Marketing, Proof of Concept Funding

John S. Montgomery Senior Technology Manager

Beverly A. Lyman, Ph.D. Chief Intellectual Property Counsel

Indiana University

Office of Innovation and Commercialization

Morning – theory, substance

Afternoon – practical applications: role play identify problems share best practices

Technology Evaluation Steps

Receive Invention Disclosure

walk-ins manuscripts invention disclosure form

interviews

stop on street

Implement Confidentiality Procedures

Determine if Master Agreements Override Exclusive License



Technology Valuation

- 1. Interrogate key stakeholders
- 2. Determine "the invention" or "inventions"
- 3. Perform business diligence
- 4. Perform legal diligence

Technology Valuation

Large Targets

- Expectations known
- Knowledge of product development
- Licensing easier, focus on key items because of time

Small Targets

- Managing expectations
- Licensing harder
- Less articulated plan for product development



Early Stage Technology Valuation

- 1. Interrogate key stakeholders
- 2. Determine "the invention" or "inventions"
- 3. Perform business diligence
- 4. Perform legal diligence

Technology Marketing Basics

- Understand "the market"
 - Start with the inventor
 - Lay of land Google search
 - Move to BCC Research to size "the market"
- Make first pass "go/no go" decision
- List "players" large and small, determine who to contact
 - University liaison groups in corporations
 - Business development
- In our experience ~ 10% success



Applicable Business Marketing Strategies

Passive Marketing

- Simple
- Minimal effort after implementation, only to update

Active Marketing

- Time Intense
- Requires ready "frame of mind"

Applicable Business Marketing Strategies

Passive Marketing

- Place your technologies on "pay to play" searchable websites
- Maintain an engaging and current website, list your university's "top 10"

Active Marketing

- Make and receive "cold calls"
- Use networks, including internal colleagues and "colleague competitors"
- Participate in technology specific trade shows, your city first

Applicable Business Marketing Strategies Active Marketing (continued)

- Listen and look for all possibilities
- Constantly read business journals, both local and national/global
- Get in front of right people even if they say "no"
- Participate in investor organizations or meetings
- Seek an external mentor from a professional organizations

Marketing Best Practices

- Be an internal resource or conduit for your university
- Follow through on your commitments.
- Get to "bare facts" clear and concise
- Be modest, ask opinions
- Coordinate with your team
 - Legal
 - Finance
 - Technical
 - Operational



Market Coordination With Legal

- Verify that patent claims match what is to be marketed
- Ensure diligence has been stringent and up to date
 - Ownership chain of title
 - Terse patent prosecution
 - All prior art submitted and verified as considered
 - Inventorship accuracy



Marketing "Dont's"

- Send emails on Friday
- Neglect trying to call on Friday
- Try too hard
- Overcommit and underperform
- Fake sincerity

Proof of Concept Funding

- Not critical but desirable
- University specific
- Reason technology is too early or too risky or both
- Make your case for support to administration
- Outcomes
 - Provides a visual to facilitate marketing
 - Explain need to fill void between early stage research and a technology that is "so close" to marketplace
 - How close? \$5K 10K

Uses of Proof of Concept Funding

- reduce an invention to practice (proof-of-concept)
- fund development of a prototype for testing and evaluation
- develop more extensive experimental data for stronger patent applications
- develop market relevant information to make an invention or copyright more commercially interesting to a company or an investor.

Examples from Indiana University:

- FORCES Grants
 Funding Opportunities for Research Collaboration and Economic Success
- ICBR Funding
- CTSI Funding